2015 Fiscal Year
Citizen’s Report
Neighbor to Neighbor – a community coming together

Mayor Diane Veltri Bendekovic
City Council
Lynn Stoner, President   Ron Jacobs, President Pro Tem   Jerry Fadgen   Dr. Robert A. Levy   Chris Zimmerman
CITY OF PLANTATION
FLORIDA

Mayor
Diane Veltri Bendekovic

City Council
Lynn Stoner, President
Ron Jacobs, President Pro Tem

Jerry Fadgen      Dr. Robert A. Levy      Chris P. Zimmerman, AIA

City Administration
Daniel Keefe       Chief Administrative Officer
Susan Slattery     City Clerk
Robert Castro      Information Technology, Director
Margie Moale      Human Resources, Director
Laurence Leeds     Planning, Zoning & Economic Dev., Director
Danny Ezzeddine    Design, Landscape & Construction Mgmt, Director
Howard Harrison    Police Chief
Laney Stearns      Fire Chief
Jeff Sabouri       Building, Director
Brett Butler       City Engineer
Edward Consaul     Public Works, Director
James Romano       Parks and Recreation, Director
Charles Flynn Jr.  Utilities, Director
Monika Knapp      Library, Director
The City of Plantation

General Statistics
- Population: 86,782
- Size: 22.8 square miles
- Government: Strong Mayor, 5 Council Members

Property Tax Millage Rate
- Operating Millage Rate: 5.7500
- Plantation Midtown District: 1.0000
- Plantation Gateway District: 2.0000

Bond Ratings
- Moody’s Investors Services: Aa3

City Staff
- Full time: 747
- Part time: 226
- Total budgeted positions: 973

Public Works
- Roadways maintained in miles: 222.5
- Paved recreation trails in miles: 6.75
- Structures maintained: 78
- Total square footage: 487,100
- Drainage structures maintained: 2,619
- Street lamps: 4,618
- Irrigation systems: 183

Public Safety
- Sworn Police Officers: 169
- Firefighters: 190
- EMS personnel: 57

Utilities
- Miles of water lines: 327
- Fire hydrants: 3,645
- Miles gravity sewer mains: 173
- Miles force main piping: 57.67
- Manholes: 3,453
- Lift stations: 122
- Water treatment capacity: 24 MGD
- Wastewater treatment capacity: 18.9 MGD
- Average water flow: 12.43 MGD
- Average wastewater flow: 11.59 MGD
- Number of accounts: 25,110

Parks & Recreational Facilities
- Community Centers: 4
- City owned parks: 42
- Total acreage (City owned parks): 645.5
- County owned parks: 1
- Total acreage (County owned parks): 88.5
- Aquatics: 482,000/year
- Tennis Center: 140,000/year
- Equestrian Center: 4,000/year
- Youth athletics program (PAL): 4,100
- Adult athletics program: 2,100
- Summer camp attendance: 712
- Winter break attendance: 57
- Spring break attendance: 78
- # Program participants: 175,500
- Multipurpose gym usage: 980/month
- Weight room usage: 5,100
- # Athletic fields: 38
- # Meeting rooms: 17
- # Pavilions: 14 regular, 2 corporate
- City wide walking trail users: 2 million
September 8, 2014

Dear Council Members:

The Proposed Fiscal Year 2015 Operating and Capital Budget for the City of Plantation is hereby submitted for your consideration. The Fiscal Year 2015 proposed budget is $173,142,482 for all funds; an increase of 6.4% compared to the Adopted Fiscal Year 2014 Budget of $162,839,344.

As you know, the City has faced deficits over the past several years reaching as high as $12 million at its worst. While the City’s unassigned reserves still remain low, at approximately $2.95 million, we are making substantial progress, and I am able to present to you a balanced budget for Fiscal Year 2015. It is important to note that this Administration no longer balances the budget using reserves, one-time revenues, or on speculation.

I am pleased to report that, while we are still not at our 2008 peak taxable value, according to the Broward County Property Appraiser’s Office, the City of Plantation has experienced a 7.42% increase in gross taxable value: $7,461,800,463 as of July 1, 2014, compared to $6,946,639,826 for the prior year. Of note, from Fiscal Year 2009-2011, the City’s gross taxable value fell by more than 25%. In the past 4 years the taxable value has been on a gradual incline, increasing cumulatively by 14.18%. The Fiscal Year 2015 is based on a 0.1358 millage increase, which still leaves the City in the lowest third percentile for millage rates in the County. Based on the proposed millage rate of 5.7500 for Fiscal Year 2015, approximately $41,189,139 would be collected in property tax revenue. Currently, the City has no debt service millage nor fire fee in place.

The City’s tax roll increase in value of $515,160,637, as certified by the Broward County Property Appraiser, is evidence that the overall economy, including the construction industry, appears to be slowly rebounding. To date, in Fiscal Year 2014, 117 certificates of occupancy have been issued; we can expect the effect of these issuances on the taxable value to be realized in the Fiscal Year 2015 taxable value.

While we are seeing a strong turn-around in the economy at large, consumer spending and the housing market have not fully recovered. This has a negative effect on all state and county shared revenues streams such as sales and fuel taxes as well as property tax values.
Despite the continued economic situation, the City continues to provide the level of service to which our citizens are accustomed. The City’s mission of maintaining “our citizens’ quality of life through the provision of value-driven, quality public services and facilities that reflect the expectations of Plantation residents and the business community” remains intact.

While we were able to achieve a balanced budget, there are a number of challenges expected in coming years, hence, the proposed millage increase. Overall the cost of doing business continues to increase, healthcare and pension costs continue to rise, and the City’s capital assets must be maintained and improved. The Fiscal Year 2015 proposed budget contains no major capital improvements or projects, but approximately $2.1 million in operating capital expenditures. Total capital needs are approximately $21 million, the majority of which were deferred to future fiscal years or until the City can secure bond proceeds. In addition, during Fiscal Year 2015 the City will return to the negotiation table with our FOP union members, which will also have a cost associated with it.

**Consolidation/Reorganization/Restructuring**

Directors continue to look for opportunities to streamline the provision of services through consolidation, reorganization and restructuring. If a position becomes vacant, directors analyze whether duties can be redistributed to realize enhanced productivity. For example, reorganizations have taken place over the last several years in Administration, Finance, Utilities, Planning & Zoning, City Clerk and Design & Construction departments. In addition, the City continues to explore new avenues such as partnerships with the private and non-profit sectors to achieve greater efficiencies in internal operations.

**Revenue Initiatives**

Over the past several years the City has explored various initiatives that could increase revenues. Several initiatives including increased charges for services performed by the City, a stormwater assessment, public safety impact fees, and employee contributions for healthcare benefits. Other initiatives including a utility service tax, a fire assessment to offset costs associated with the operation of the Fire Department, and the sale of surplus land were not incorporated. During Fiscal Year 2014, the City realized several one-time revenues from various sources including grants, litigation settlements and inter-governmental fund reimbursement from Hurricane Wilma. Without these one-time revenues the City would not have been able to fund any capital last year. It is
imperative that the City seeks to offset one-time revenues by exploring new initiatives beyond ad valorem.

**Expenditure Initiatives**

Over the past several years, Administration has explored and implemented many expenditure reductions to balance the City’s budget. Some of these reductions include wage freezes (4 years), privatization, furloughs, debt refinancing, pension and health benefits reform and, for Fiscal Year 2015, the cancellation of the TRAM service. On a daily basis, Directors scrutinize their budgets for additional expenditure cuts and savings where possible.

**General Fund**

The General Fund is the largest fund in the City. By definition, all services not specifically funded by other sources, such as the Water and Wastewater Fund and the Golf Fund, are funded by the General Fund. The General Fund is the City’s primary operating fund, and, as such, it supports services such as City Council, Administration, Human Resources, Financial Services, Parks and Recreation, Public Works, Police, Fire and EMS.

The Fiscal Year 2015 General Fund Budget totals $90,286,037, an increase of $3,875,674 or 4.5% compared to the Fiscal Year 2014 Adopted Budget. This increase is due largely to increased pension costs, stop loss insurance, cost of doing business, merit increases ranging between 3-5% for employees and much needed daily operational capital of $2.1 million.

**Stormwater**

The purpose of the Stormwater Fund is to facilitate improvements to the stormwater utility in the City. This assessment will provide the funds for capital projects to enhance stormwater infrastructure that promotes the City’s mission to ensure “responsible environmental stewardship.”

**Water/Wastewater**

The purpose of the Water and Wastewater Service Funds are to provide water and wastewater management services to the citizens of the City’s water district. For Fiscal Year 2015, these funds total $54,203,375, an increase of approximately 42% compared to the Fiscal Year 2014 adopted budget. This increase is due to the $30 million loan
secured during Fiscal Year 2014 for the improvement and repair of water and wastewater infrastructure throughout the City. The rate adjustments approved by the City Council in June of 2013 will be incrementally incorporated over the next several years to ensure the Water and Wastewater Service Funds meet debt service requirements.

Golf

The Golf Fund provides for the financial activity associated with the Plantation Preserve Golf Facility. The City contracts with Guidant Management, Inc. for the everyday operations of the golf course, and is responsible for paying all of the expenses related to running the golf course and for collecting the associated revenues. Although there has been increased competition in the municipal golf course environment, the Plantation Preserve continues to thrive by keeping costs down and offering competitive rates and services.

Summary

The objectives of this Administration for Fiscal Year 2015 are to restore merit increases for our employees, to replenish unassigned reserves and to fund the capital necessary to sustain and maintain our City – the Fiscal Year 2015 Proposed Budget achieves these goals.

The Proposed Budget is a result of the hard work of the City Council, Administration, employees, businesses and residents of Plantation – neighbors working together. I would like to thank all of our stakeholders for their collaboration on this budget. It is this continued collaboration that has put the City of Plantation on the road to recovery and will ensure that we continue to implement solutions for long-term sustainability.

The second public budget hearing is scheduled for 7:30 PM on September 15, 2014. The public is encouraged to attend.

Sincerely,

Diane Veltri Bendekovic

Mayor Diane Veltri Bendekovic
### CITY OF PLANTATION

**BUDGET SUMMARY**

**FY 2014 - 2015**

### ESTIMATED REVENUES

<table>
<thead>
<tr>
<th></th>
<th>GENERAL FUND</th>
<th>SPECIAL DISTRICTS</th>
<th>SPECIAL REVENUE</th>
<th>DEBT SERVICE</th>
<th>CAPITAL PROJECTS</th>
<th>ENTERPRISE FUNDS</th>
<th>PENSION TRUST</th>
<th>TOTAL ALL FUNDS</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Taxes:</strong> Millage per $1,000</td>
<td></td>
<td></td>
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<tr>
<td>Ad Valorem Taxes-City:</td>
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<td>-</td>
<td>-</td>
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<td>41,489,139</td>
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<td>Ad Valorem Taxes-Plantation Midtown:</td>
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<td>Ad Valorem Taxes-Plantation Gateway:</td>
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<td>418,920</td>
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<td>Utility Service Taxes</td>
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<td>6,431,000</td>
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<td>-</td>
<td>7,998,245</td>
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<td>Permits, Fees &amp; Special Assessments</td>
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<td>-</td>
<td>10,937,563</td>
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<td>1,844,692</td>
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<td>50,000</td>
<td>842,565</td>
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<td>11,133,907</td>
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<td>6,472</td>
<td>-</td>
<td>-</td>
<td>32,879,993</td>
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<td>Fines &amp; Forfeitures</td>
<td>771,553</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>771,553</td>
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<tr>
<td>Impact Fees</td>
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<td>-</td>
<td>700,000</td>
<td>-</td>
<td>1,177,000</td>
<td>-</td>
<td>-</td>
<td>1,877,000</td>
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<td>Miscellaneous Revenue</td>
<td>1,919,068</td>
<td>9,400</td>
<td>191,041</td>
<td>4,335</td>
<td>8,200</td>
<td>106,930</td>
<td>-</td>
<td>14,468,117</td>
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<tr>
<td>Other Sources</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>250,000</td>
<td>-</td>
<td>-</td>
<td>250,000</td>
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<tr>
<td><strong>TOTAL SOURCES</strong></td>
<td>87,524,128</td>
<td>1,619,159</td>
<td>5,013,400</td>
<td>31,752</td>
<td>58,200</td>
<td>60,386,132</td>
<td>11,677,035</td>
<td>173,142,482</td>
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<tr>
<td>Transfers In</td>
<td>2,761,909</td>
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<td>484,894</td>
<td>2,239,164</td>
<td>275,447</td>
<td>2,558,608</td>
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<td>8,320,022</td>
</tr>
<tr>
<td>Fund Balances/Reserves/Net Assets</td>
<td>- (730,259)</td>
<td>(519,844)</td>
<td>7,067</td>
<td>2,314,298</td>
<td>22,139,506</td>
<td>(1,394,673)</td>
<td>21,816,095</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL REVENUES, TRANSFERS &amp; BALANCES</strong></td>
<td>90,286,037</td>
<td>888,900</td>
<td>4,978,450</td>
<td>2,277,983</td>
<td>2,647,945</td>
<td>60,386,132</td>
<td>11,677,035</td>
<td>173,142,482</td>
</tr>
</tbody>
</table>

### EXPENDITURES

<table>
<thead>
<tr>
<th></th>
<th>GENERAL FUND</th>
<th>SPECIAL DISTRICTS</th>
<th>SPECIAL REVENUE</th>
<th>DEBT SERVICE</th>
<th>CAPITAL PROJECTS</th>
<th>ENTERPRISE FUNDS</th>
<th>PENSION TRUST</th>
<th>TOTAL ALL FUNDS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Personnel Services</td>
<td>70,426,631</td>
<td>-</td>
<td>1,016,104</td>
<td>-</td>
<td>-</td>
<td>10,245,350</td>
<td>-</td>
<td>81,688,085</td>
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<tr>
<td>Operating Expenditures</td>
<td>15,345,703</td>
<td>586,919</td>
<td>2,472,631</td>
<td>915</td>
<td>2,945</td>
<td>22,406,275</td>
<td>11,197,035</td>
<td>52,012,423</td>
</tr>
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<td>Grants and Aids</td>
<td>46,300</td>
<td>1,500</td>
<td>373,142</td>
<td>-</td>
<td>-</td>
<td>420,942</td>
<td>-</td>
<td>843,361</td>
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<tr>
<td>Capital</td>
<td>2,142,300</td>
<td>10,000</td>
<td>318,000</td>
<td>-</td>
<td>2,645,000</td>
<td>19,523,900</td>
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<td>24,639,200</td>
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<tr>
<td>Debt Service</td>
<td>127,560</td>
<td>71,251</td>
<td>-</td>
<td>2,024,892</td>
<td>3,314,107</td>
<td>-</td>
<td>5,537,810</td>
<td>-</td>
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<tr>
<td>Non-Operating</td>
<td>-</td>
<td>-</td>
<td>44,000</td>
<td>480,000</td>
<td>524,000</td>
<td>524,000</td>
<td>-</td>
<td>524,000</td>
</tr>
<tr>
<td><strong>TOTAL EXPENDITURES</strong></td>
<td>88,088,494</td>
<td>669,670</td>
<td>4,179,877</td>
<td>2,025,807</td>
<td>2,647,945</td>
<td>55,533,632</td>
<td>11,677,035</td>
<td>164,822,460</td>
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<tr>
<td>Transfers Out</td>
<td>2,197,543</td>
<td>219,230</td>
<td>798,573</td>
<td>252,176</td>
<td>4,852,500</td>
<td>-</td>
<td>-</td>
<td>8,320,022</td>
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<tr>
<td><strong>TOTAL APPROPRIATED EXPENDITURES</strong></td>
<td>90,286,037</td>
<td>888,900</td>
<td>4,978,450</td>
<td>2,277,983</td>
<td>2,647,945</td>
<td>60,386,132</td>
<td>11,677,035</td>
<td>173,142,482</td>
</tr>
</tbody>
</table>

### BEGINNING FUND BALANCE/NET ASSETS

<table>
<thead>
<tr>
<th></th>
<th>GENERAL FUND</th>
<th>SPECIAL DISTRICTS</th>
<th>SPECIAL REVENUE</th>
<th>DEBT SERVICE</th>
<th>CAPITAL PROJECTS</th>
<th>ENTERPRISE FUNDS</th>
<th>PENSION TRUST</th>
<th>TOTAL ALL FUNDS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Beginning Fund Balance/Net Assets</td>
<td>33,831,461</td>
<td>2,666,639</td>
<td>3,077,767</td>
<td>1,178,917</td>
<td>4,205,841</td>
<td>139,036,322</td>
<td>151,133,570</td>
<td>335,130,517</td>
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<tr>
<td>Net Increase/(Decrease) in Fund Balance/Net Assets</td>
<td>-</td>
<td>730,259</td>
<td>519,844</td>
<td>(7,067)</td>
<td>(2,314,298)</td>
<td>(22,139,506)</td>
<td>1,394,673</td>
<td>(21,816,095)</td>
</tr>
<tr>
<td>Ending Fund Balance/Net Assets</td>
<td>33,831,461</td>
<td>3,396,898</td>
<td>3,597,611</td>
<td>1,171,850</td>
<td>1,891,543</td>
<td>116,896,816</td>
<td>152,528,243</td>
<td>313,314,422</td>
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### Revenue/Sources

<table>
<thead>
<tr>
<th>Source</th>
<th>Actual 2012</th>
<th>Actual 2013</th>
<th>Adopted Budget 2014</th>
<th>Proposed Budget 2015</th>
<th>% of Total Budget</th>
<th>+/- From Prior Yr</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ad Valorem Taxes</td>
<td>29,766,193</td>
<td>36,902,585</td>
<td>39,581,834</td>
<td>43,098,898</td>
<td>24.9%</td>
<td>8.9%</td>
</tr>
<tr>
<td>Utility Service Taxes</td>
<td>6,440,913</td>
<td>6,773,386</td>
<td>6,363,720</td>
<td>6,431,000</td>
<td>3.7%</td>
<td>1.1%</td>
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<tr>
<td>Other General Taxes</td>
<td>8,563,127</td>
<td>8,290,864</td>
<td>8,617,864</td>
<td>7,998,245</td>
<td>4.6%</td>
<td>-7.2%</td>
</tr>
<tr>
<td>Permits, Fees &amp; Special Assessm</td>
<td>12,397,987</td>
<td>10,672,596</td>
<td>11,530,772</td>
<td>10,937,563</td>
<td>6.3%</td>
<td>-5.1%</td>
</tr>
<tr>
<td>Intergovernmental</td>
<td>12,162,286</td>
<td>13,177,716</td>
<td>10,604,630</td>
<td>11,133,907</td>
<td>6.4%</td>
<td>5.0%</td>
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<tr>
<td>Charges for Services</td>
<td>38,573,252</td>
<td>45,593,301</td>
<td>47,636,676</td>
<td>46,040,082</td>
<td>26.6%</td>
<td>-3.4%</td>
</tr>
<tr>
<td>Fines &amp; Forfeitures</td>
<td>1,308,015</td>
<td>845,338</td>
<td>624,000</td>
<td>771,553</td>
<td>0.4%</td>
<td>23.6%</td>
</tr>
<tr>
<td>Impact Fees</td>
<td>2,201,465</td>
<td>540,196</td>
<td>2,406,893</td>
<td>1,877,000</td>
<td>1.1%</td>
<td>-22.0%</td>
</tr>
<tr>
<td>Misc Revenue</td>
<td>29,260,138</td>
<td>19,908,380</td>
<td>12,969,796</td>
<td>14,468,117</td>
<td>8.4%</td>
<td>11.6%</td>
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<td>Other Sources</td>
<td>448,556</td>
<td>845,338</td>
<td>624,000</td>
<td>771,553</td>
<td>0.4%</td>
<td>23.6%</td>
</tr>
<tr>
<td>Transfers-In</td>
<td>23,494,707</td>
<td>25,054,915</td>
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<td>8,320,022</td>
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<tr>
<td>Other Financing Sources</td>
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<td>0.0%</td>
<td>0.0%</td>
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<tr>
<td>Appropriated Fund Balance</td>
<td>-</td>
<td>-</td>
<td>5,370,394</td>
<td>21,816,095</td>
<td>12.6%</td>
<td>306.2%</td>
</tr>
</tbody>
</table>

**TOTAL REVENUE** 164,616,639 186,812,597 162,839,344 173,142,482 100.0% 6.3%

### Expenditures by Fund Type

<table>
<thead>
<tr>
<th>Fund Type</th>
<th>Actual 2012</th>
<th>Actual 2013</th>
<th>Adopted Budget 2014</th>
<th>Proposed Budget 2015</th>
<th>% of Total Budget</th>
<th>+/- From Prior Yr</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Fund</td>
<td>81,928,696</td>
<td>82,073,346</td>
<td>86,410,363</td>
<td>90,286,037</td>
<td>52.1%</td>
<td>4.5%</td>
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<tr>
<td>Special District Funds</td>
<td>1,687,739</td>
<td>3,464,255</td>
<td>995,741</td>
<td>888,900</td>
<td>0.5%</td>
<td>-10.7%</td>
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<tr>
<td>Special Revenue Funds</td>
<td>5,106,849</td>
<td>4,492,608</td>
<td>5,160,542</td>
<td>4,978,450</td>
<td>2.9%</td>
<td>-3.5%</td>
</tr>
<tr>
<td>Debt Service Funds</td>
<td>3,418,662</td>
<td>26,915,105</td>
<td>2,189,161</td>
<td>2,277,983</td>
<td>1.3%</td>
<td>4.1%</td>
</tr>
<tr>
<td>Capital Projects Funds</td>
<td>2,988,699</td>
<td>4,715,649</td>
<td>2,675,975</td>
<td>2,647,945</td>
<td>1.5%</td>
<td>-1.0%</td>
</tr>
<tr>
<td>Enterprise Funds</td>
<td>54,432,276</td>
<td>42,548,849</td>
<td>53,154,129</td>
<td>60,386,132</td>
<td>34.9%</td>
<td>13.6%</td>
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<tr>
<td>Pension Funds</td>
<td>9,569,403</td>
<td>9,988,189</td>
<td>12,253,434</td>
<td>11,677,035</td>
<td>6.7%</td>
<td>-4.7%</td>
</tr>
</tbody>
</table>

**TOTAL EXPENDITURES** 159,132,322 174,198,001 162,839,344 173,142,482 100.0% 6.3%
## Revenue

<table>
<thead>
<tr>
<th>Description</th>
<th>Adopted Budget</th>
<th>Prior Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ad Valorem Operating: 5.7500 Mills</td>
<td>$41,489,139</td>
<td>$38,088,489</td>
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<tr>
<td>Utility Service Taxes</td>
<td>6,431,000</td>
<td>6,363,720</td>
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<tr>
<td>Other General Taxes</td>
<td>5,727,050</td>
<td>5,985,830</td>
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<tr>
<td>Permits, Fees &amp; Special Assessments</td>
<td>9,636,051</td>
<td>10,239,800</td>
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<tr>
<td>Intergovernmental</td>
<td>8,396,650</td>
<td>8,288,744</td>
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<tr>
<td>Charges for Services</td>
<td>13,153,617</td>
<td>11,377,210</td>
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<tr>
<td>Fines &amp; Forfeitures</td>
<td>771,553</td>
<td>624,000</td>
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<tr>
<td>Impact Fees</td>
<td>-</td>
<td>660,000</td>
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<tr>
<td>Misc Revenue</td>
<td>1,919,068</td>
<td>1,946,649</td>
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<tr>
<td>Non Operating Transfers-In</td>
<td>2,761,909</td>
<td>2,803,889</td>
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<tr>
<td>Appropriated Fund Balance</td>
<td>-</td>
<td>32,032</td>
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<tr>
<td><strong>Total Revenue</strong></td>
<td><strong>$90,286,037</strong></td>
<td><strong>$86,410,363</strong></td>
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## Expenditures

<table>
<thead>
<tr>
<th>Description</th>
<th>Adopted Budget</th>
<th>Prior Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Personnel Services</td>
<td>$70,426,631</td>
<td>$63,258,599</td>
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<tr>
<td>Operating Expenditures</td>
<td>15,345,703</td>
<td>14,142,229</td>
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<tr>
<td>Grants and Aids</td>
<td>46,300</td>
<td>460,548</td>
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<tr>
<td>Capital</td>
<td>2,142,300</td>
<td>297,513</td>
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<tr>
<td>Debt Service</td>
<td>127,560</td>
<td>-</td>
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<tr>
<td>Non Operating Transfers-Out</td>
<td>2,197,543</td>
<td>8,251,473</td>
</tr>
<tr>
<td><strong>Total Expenditures</strong></td>
<td><strong>$90,286,037</strong></td>
<td><strong>$86,410,363</strong></td>
</tr>
</tbody>
</table>

**Total Revenue, Expenditures and Other Sources**

<table>
<thead>
<tr>
<th>Description</th>
<th>Adopted Budget</th>
<th>Prior Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Revenue, Expenditures and Other Sources</td>
<td>$</td>
<td>$</td>
</tr>
</tbody>
</table>
BUDGET OVERVIEW

Budget in Brief

The Fiscal Year 2015 budget for the City of Plantation has had one workshop (July 9) and two public hearings are scheduled (September 3 and September 15).

As a municipality, the City’s budget is comprised of a collection of smaller, separate entities known as funds. Each fund is a distinct entity with its own revenues and expenditures. Additional information about the City’s funds is outlined in the “Fund Structure” section of this budget document. For Fiscal Year 2015, the budgeted funds include:

- General Fund
- CDBG Fund
- SHIP Fund
- Road and Traffic Fund
- NSP 3 Program Fund
- CRA Fund
- Pension Trust Fund (3)
- Water and Wastewater Services Fund
- Repair and Replacement Fund (Utilities)
- Water and Wastewater Capacity Fund (2)
- Revenue Generation Fund (Utilities)
- Plantation Midtown Development District Operating Fund
- Plantation Gateway Development District Operating Fund
- Capital Projects Funds (5)
- Forfeiture Funds (2)
- Library Board Fund
- Golf Course Fund
- NSP 1 Program Fund
- Storm Water Utility
- Debt Service Fund (4)
The Fiscal Year 2015 Budget for the above funds totals $173,142,482. This represents an increase of $10,303,138, or 6.4%, compared to the Fiscal Year 2014 Adopted Budget. This increase is due primarily to capital spending (approximately $24.6 million including Utilities).

The Fiscal Year 2015 General Fund Budget totals $90,286,037, an increase of $3,875,674, or 4.5% compared to the Fiscal Year 2014 Adopted Budget. This increase is due largely to increased pension obligation, stop loss insurance, capital spending (approximately $2.1 million) and merit adjustments for employees. The Fiscal Year 2015 Budget is balanced.
General Fund Expenditures by Type

- Personal Services: $70,426,631
- Operating Expenditures: $15,345,703
- Grants in Aid: $46,300
- Capital: $2,142,300
- Debt Service: $127,560
- Transfers-Out: $2,197,543

General Fund Revenue by Type

- Ad-Valorem Operating: 5.7500 Mills: $41,489,139
- Utility Service Taxes: $13,153,617
- Other General Taxes: $8,396,650
- Permits, Fees & Special Assessments: $9,636,051
- Intergovernmental: $2,761,909
- Charges for Services: $6,431,000
- Fine & Forfeitures: $1,919,068
- Miscellaneous Revenue: $1,919,068
- Transfers-In: $771,553
Significant Budget Items and Trends

Some notable features of the Fiscal Year 2015 budget include:

The taxable value of the City has increased by $515,160,637 or 7.42% from last year. From Fiscal Year 2009-2011, the taxable value declined cumulatively by 25%.

Operating millage

- This year there was an increase in taxable value from last year’s value of $6,946,639,826 to $7,461,800,463 (7.4%) increase. The Fiscal Year 2015 proposed millage rate is 5.7500, 7.8% greater than the “rolled back” rate of 5.3354 mills, or the millage rate that would allow the City to collect the same amount of revenue in Fiscal Year 2015 as it did in Fiscal Year 2014.
- The millage rates for the City's two special districts, Plantation Gateway District and Plantation Midtown District are 2.0 and 1.0, respectively.
Expenditures and Revenues

- There are no major capital improvement projects budgeted in the General Fund.
- The City’s Tram service will be discontinued.
- City business tax license fees will be increased by 5 percent.
Capital projects/improvements plan

- The General Fund has a capital budget of $2,142,300 which predominately includes operating capital needs including maintenance of technology infrastructure, vehicles and equipment. In order to balance the Fiscal Year 2015 budget, several much needed capital improvement projects, totaling more than $21 million, could not be funded and were put off until Fiscal Year 2016 or until the City can secure bond monies.
- The City’s Capital Improvements Plan can be found in the Appendix of this budget document. Appropriations made in the City’s Capital Projects Fund also can be found in the “Capital” line items found in each department.
- Capital expenditures in the City-wide proposed budget total $24,639,200, of which $19,523,900 or 74% are in the Water and Wastewater Service Funds.
  - Special Revenue other than CRA - $318,000 (Library Board, CDBG, Road/Traffic
  - CRA - $105,000
  - Golf - $138,050
  - 2013 Note Construction - $2,490,000 (Community Center)
Personal Services

- The total number of full time budgeted positions for Fiscal Year 2015 is 747.
- The City has 53 fewer full time and 80 fewer part-time budgeted positions in Fiscal Year 2015 than it did in Fiscal Year 2008, a 12% decrease in the workforce.
- Personnel cost increases in Fiscal Year 2015 are largely driven by pension obligation and merit adjustments.

Operating Expenditures

- City-wide operating costs remain relatively flat for FY 2015.
- Directors continue to monitor budgets for expenditure savings.
## Multi-Year Comparison of Budgeted Positions by Department and Fund
### FY 2009 - 2015

<table>
<thead>
<tr>
<th>Fund/Department</th>
<th>General Fund</th>
<th>Protective Services Departments</th>
<th>Transportation &amp; Environmental Services Departments</th>
<th>Recreation &amp; Cultural Services Departments</th>
<th>All Other Funds</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>FT</td>
<td>PT</td>
<td>FT</td>
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<tr>
<td><strong>General Fund</strong></td>
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<td>Office of the Mayor/Administration</td>
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<td>17</td>
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<td><strong>Public Works</strong></td>
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<td><strong>Resource Recovery</strong></td>
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<td><strong>Central Services-Crafts</strong></td>
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<td><strong>Parks and Recreation Aquatics Complex</strong></td>
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<td>4</td>
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<td><strong>Parks and Recreation Equestrian Center</strong></td>
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<td><strong>Subtotal-General Fund</strong></td>
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<tr>
<td><strong>Road and Traffic Control</strong></td>
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<td><strong>Water and Wastewater Services</strong></td>
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<td><strong>Fire/Rescue</strong></td>
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<td><strong>Storm Water Utility</strong></td>
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<td><strong>Subtotal-All Other Funds</strong></td>
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</tbody>
</table>

<table>
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</thead>
<tbody>
<tr>
<td>FT</td>
<td>PT</td>
<td>FT</td>
<td>PT</td>
<td>FT</td>
<td>PT</td>
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</tr>
<tr>
<td><strong>Total-All Personnel</strong></td>
<td>800</td>
<td>306</td>
<td>789</td>
<td>190</td>
<td>776</td>
<td>182</td>
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</table>